



# The Canada Infrastructure Bank: 10 essential questions for municipalities



**M**unicipal officials across Canada will soon encounter proposals for major infrastructure projects that are developed and financed through the Canada Infrastructure Bank. But is this really the only option? Is it the best option?

Originally promised as a source of low-cost lending for municipalities, the Canada Infrastructure Bank is now mandated to attract private investment into public infrastructure projects. Projects developed through the bank are required to be revenue-generating and will likely involve privatization through private ownership, high-cost financing, and

long-term contracts. A better, public way is possible – and was promised.

For municipalities considering Canada Infrastructure Bank projects, the following 10 questions are crucial in terms of protecting public services, local democracy, and the public interest.

1. Who proposed this project? Was it an unsolicited pitch from a private corporation? Does it meet an identified priority of the municipality and its residents?
2. Does the project integrate with existing systems and infrastructure? Will this project require adjustments or upgrades to any other existing infrastructure or systems? If so, what will that cost be and who will pay?
3. How will revenue be generated? What is the private proponent's expected rate of return on any lending or investment? Will the municipality be ultimately responsible for the private proponent's revenues? Who will be liable for cost overruns or project deficiencies?
4. What level of public scrutiny will the project undergo? How transparent will the approval and planning process be? Will there be public consultation, including on whether the project should be privately financed, owned or delivered?
5. Have other sources of financing and funding been explored? Is any low-cost public financing available? Does the project fall within the scope of another federal or provincial infrastructure funding instrument? Have all other funding options been explored?

6. What is the cost of the project, and what is the long-term financial commitment of the municipality? Has a full costing comparison between the bank-structured project and a publicly financed, owned and operated project been done for the full lifetime of the project? Have the detailed information and calculations been made public?
7. What impact will the project have on the local economy and on workers' jobs, pay, and benefits? Will user fees be imposed, and if so, has there been a study of the impact user fees will have? Will the project staff (at each stage) be guaranteed good salaries, benefits, and working conditions?
8. Are the staff, planners, or consultants involved in the project independent from the bank and from the prospective private partner, or do they stand to benefit directly from the project? How will conflicts of interest be addressed?
9. Does the municipality have the capacity and resources to properly evaluate, administer and monitor a contract of the length, scale, and complexity being proposed?
10. Does the project allow the flexibility to make future changes, in the case the facility or system is not meeting the public interest?



**CUPE** / Canadian Union  
of Public Employees